

**MD OF WILLOW CREEK NO. 26
2027-2029 OPERATING PLAN**

REVENUES	2027	2028	2029
NET MUNICIPAL PROPERTY TAXES	14,735,000.00	14,735,000.00	14,735,000.00
USER FEES AND SALES OF GOODS	616,100.00	616,100.00	616,100.00
GOVERNMENT TRANSFERS FOR OPERATING	2,623,560.00	1,846,545.00	1,846,545.00
RETURN ON INVESTMENT	306,000.00	306,000.00	306,000.00
PENALTIES AND COSTS ON TAXES	110,000.00	110,000.00	110,000.00
LICENSES AND PERMITS	20,700.00	20,700.00	20,700.00
OTHER REVENUES	1,257,980.00	1,277,690.00	1,297,664.00
RENTALS	94,000.00	94,000.00	94,000.00
FINES	60,000.00	60,000.00	60,000.00
TOTAL REVENUE	19,823,340.00	19,066,035.00	19,086,009.00

EXPENSES			
ELECTED OFFICIALS	456,125.00	456,125.00	456,125.00
GENERAL ADMINISTRATION	2,830,050.00	1,989,050.00	2,009,050.00
INFORMATION TECHNOLOGY	675,550.00	675,550.00	675,550.00
FIRE	759,175.00	759,175.00	759,175.00
DISASTER AND EMERGENCY SERVICES	36,500.00	36,500.00	36,500.00
CLARESHOLM MEDICAL CLINIC	9,700.00	9,700.00	9,700.00
EMERGENCY SERVICES AND BYLAW ENFORCEMENT	1,179,755.00	1,172,740.00	1,172,740.00
TRANSPORTATION	8,906,350.00	8,877,550.00	8,880,850.00
WATER DEVELOPMENT	644,395.00	645,220.00	646,030.00
GARBAGE COLLECTION AND DISPOSAL	274,500.00	274,500.00	274,500.00
CEMETERIES	30,050.00	30,050.00	30,050.00
DEVELOPMENT AND PLANNING	908,453.00	803,453.00	803,453.00
AGRICULTURAL SERVICES BOARD	775,125.00	775,125.00	775,125.00
GRANTS TO RECREATION BOARDS	360,150.00	360,150.00	360,150.00
PARKS AND RECREATION	64,150.00	64,150.00	64,150.00
LIBRARIES	134,900.00	134,900.00	134,900.00
FAMILY AND COMMUNITY SUPPORT	223,500.00	223,500.00	223,500.00

TOTAL EXPENSES	18,268,428.00	17,287,438.00	17,311,548.00
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EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES FROM OPERATIONS BEFORE OTHER	1,554,912.00	1,778,597.00	1,774,461.00
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OTHER:

Government transfer for capital	<u>1,554,912.00</u>	<u>1,778,597.00</u>	<u>1,774,461.00</u>
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EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES

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REEVE



CHIEF ADMINISTRATIVE OFFICER